November 12, 2021

Mayor Grenier & City Council:

My name is Karen Collins. I am interested in serving on the Berlin Planning Board.

After observing the Planning Board as a guest, I concluded that your team works well together and has a genuine concern for the future shape the city takes under the board. Although I have no political experience, I do have experience with collaborative efforts and business development and management as well as a deep love and respect for the city that I now call home. I have served as a volunteer in several community enrichment programs, one of which was as the center director of Hope for Berlin Recovery Center. I care deeply for the growth and development of our city and would welcome the opportunity to contribute.

I can provide a resume if one is desired as well as references. Hopefully this letter of intent is sufficient.

I am interested in a two year position as an alternate with a term to expire in April 2024.

Thank you,

Karen Collins

November 12, 2021

To: Pam Laflamme

Re: Expression of Interest to become a Member of Berlin's Planning Board

I present myself to you with the interest of becoming a member of Berlin's Planning Board for a two-year term. I'm currently retired and want to involve myself more in community affairs than I have been up until now. My health is good and I intend to remain a year-round resident of Berlin.

You may remember me as an employee of the City for 16 years, finishing my work career as Superintendent of Berlin's WasteWater Treatment Plant. And you may know I've lived in Berlin most of my life, grew up on the East Side and progressed through the Catholic school system then in place. Graduate of Notre Dame High School in 1967, I then went on to Boston College where I graduated with a BA in English in 1971. I worked three-plus years at the Cog Railway and then helped Ed Clark start up the North Stratford Railroad in Beecher Falls VT. In late 1981 I came back to Berlin to take over the management of the Berlin Mills Railway which operated exclusively in the James River Mills then.

You can see my background is varied, although I'm not especially knowledgeable about Berlin's Planning regulations. However, I am a quick study on most matters I become involved in. Please note, I've been a homeowner here since 1982 and have a deep-seated interest in seeing Berlin re-invent itself, grow and prosper.

Thank you for your consideration.

Henry W Noel